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**Research Article** 

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# Integrating Nurses into Cybersecurity Governance: Assessing Preparedness in European Healthcare Systems

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#### **Abstract**

**Introduction:** The digitalization of healthcare systems across the European Union brings significant benefits in care delivery but also increases the vulnerability of healthcare institutions to cyberattacks. Although national cybersecurity strategies exist, the role of nurses, key actors in care continuity, is often overlooked in these plans and related training programs.

**Aim:** This study investigates the extent of nurses' involvement in national and regional cybersecurity plans within the EU, as well as the availability of cybersecurity education and training specifically for nurses.

**Methods:** Data from a 2025 survey conducted by the European Federation of Nurses Associations (EFN), covering 20 countries, were analysed alongside a comparative bibliographic review of 31 National Cybersecurity Strategies (NCS) from EU and associated countries. The study combined quantitative survey analysis with thematic document review.

**Results:** Most countries have adopted national cybersecurity plans, but implementation at regional and local levels remains inconsistent. Only 25% of countries involve nurses in cybersecurity planning, and just 20% provide structured training. Nursing staff are rarely mentioned in national strategies, and clear continuity plans ("Plan B") for healthcare delivery during cyber incidents are largely absent.

**Conclusion:** Integrating nurses into cybersecurity governance is critical for strengthening healthcare resilience and patient safety. The study recommends formal inclusion of nurses in cybersecurity planning, development of targeted educational programs, and EU-funded initiatives to enhance preparedness for cyber crises. Such measures would improve coordination between digital security and clinical practice.

Keywords: Nurses' engagement; Cybersecurity governance; Policy co-creation; Healthcare resilience; EU health systems

#### Introduction

The growing interdependence between digital technologies and healthcare systems has transformed hospitals and healthcare providers into critical nodes within the European Union's cybersecurity landscape. Digitalisation has enabled wide-scale deployment of electronic health records, AI-supported diagnostics, connected medical devices, and cloud-based data platforms. These technologies significantly improve healthcare delivery, but they also expose the sector to complex cyber risks and operational vulnerabilities [1-4].

In recent years, cyberattacks targeting healthcare systems across the EU have escalated rapidly. Ransomware, phishing, distributed denial-of-service (DDoS) attacks, and data breaches now threaten institutional continuity, patient safety, and data integrity. According to the European Commission's Cybersecurity Action Plan for Hospitals and Healthcare Providers, healthcare has become the most frequently attacked sector in the EU, with ransomware accounting for over half of all major cyber incidents since 2020 [3]. ENISA reports that more than 215 significant incidents have been recorded across Europe's healthcare sector between 2021 and 2023 alone, revealing the vulnerability of outdated IT infrastructure, fragmented governance, and insufficient cybersecurity training [5,6].

Notable incidents such as the 2021 ransomware attack on Ireland's Health Service Executive (HSE), the attack on CHU Rouen in France, and the breach of Düsseldorf University Hospital in Germany illustrate the devastating real-world impacts of digital insecurity on care delivery [7,8]. These attacks resulted in large-scale service disruptions, cancelled procedures, and exposed patient dana, demonstrating how digital threats quickly become clinical threats.

Despite these risks, national cybersecurity strategies often fail to meaningfully address the healthcare sector, and when they do, frontline health professionals, especially nurses, remain largely excluded. Nurses are the largest professional group in the European health workforce and play a pivotal role in maintaining patient safety, continuity of care, and operational workflows, particularly during system failures [9,10] (Billingsley & McKee, 2016). Yet, they are rarely considered in cybersecurity policy design, emergency simulations, or institutional risk assessments [11,12].

This policy blind spot undermines the EU's ambition for a resilient digital health infrastructure. Research shows that many nurses lack even basic cyber hygiene training, and few have access to protocols or guidance for responding to cyber incidents, leaving them unsupported and legally exposed during outages or attacks [7,11,13]. Despite their frontline exposure, nurses are treated as passive end-users rather than active agents of digital resilience.

To address this gap, the European Federation of Nurses (EFN) has called for the integration of nurses into cybersecurity governance. In its 2025 policy statement and survey report, EFN advocates for national strategies to recognise the operational and policy contributions of nurses in safeguarding healthcare

infrastructure [4,14] (EUSurvey, 2025). The Federation urges stronger collaboration between cybersecurity agencies and nursing organisations, capacity-building through nursing education, and the inclusion of nurses in simulation and preparedness planning.

These calls align with emerging research in the cybersecurity community promoting "human-centric" approaches that incorporate the behavioural, ethical, and organisational dimensions of digital security in healthcare [15-17]. Studies from projects such as PANACEA and EU-CIP reveal the widespread disconnect between cybersecurity frameworks and clinical workflows, especially in Southern and Eastern Europe [18] (Muzhanova et al., 2024).

The 2025 Action Plan by the European Commission proposes several key reforms, including the creation of a Cybersecurity Support Centre for Healthcare under ENISA, targeted funding for smaller providers, and the development of training resources by 2026 [3]. Yet, these measures still fall short in recognising the strategic role of nurses in ensuring patient safety during digital crises.

This article addresses that gap by analysing how the role of nurses is represented, or omitted, in the National Cybersecurity Strategies (NCSS) of EU Member States and associated countries. Through a structured review of NCSS documents and EFN's 2025 data, this paper maps current practices, identifies strategic shortcomings, and highlights opportunities for more inclusive governance. Embedding nursing expertise in digital health resilience is not only a policy imperative, it is a prerequisite for protecting patient lives in an increasingly digitised care environment.

## Study aims and scope

This article investigates how nurses are represented in the context of cybersecurity within national policy frameworks. It is based on a document analysis of the most recent National Cybersecurity Strategies (NCSS) available for selected EU Member States and associated countries.

The study also draws on complementary data gathered through EFN's 2025 policy activities, including an EU-wide survey and national reports contributed by nursing associations.

The analysis focuses on:

- Whether and how the healthcare sector is addressed in NCSS
- The degree of recognition of nurses as stakeholders in cybersecurity
- The availability of cybersecurity-related education and training for nurses
- And the presence of institutional or legal frameworks supporting workforce preparedness

The aim is to inform future EU-level policy and funding initiatives, particularly in relation to the 2025 Cybersecurity Action Plan, by highlighting critical gaps and opportunities for integrating nurses into cybersecurity governance.

#### **Methods**

## Study design

This study employs a combined methodological approach, integrating a quantitative cross-sectional survey with a systematic document analysis. The objective is to investigate nurse involvement in cybersecurity governance within European healthcare systems by assessing national strategies, workforce engagement, training availability, and supporting policies.

## Quantitative survey

A structured online survey was developed by the European Federation of Nurses Associations (EFN) and distributed to 35 National Nurses' Associations (NNAs) across Europe in early 2025. The survey contained questions addressing:

- The existence of cybersecurity plans at national, regional, and hospital levels
- Nurse involvement in policy development and implementation
- Availability and formats of continuing professional development (CPD) related to cybersecurity for nurses
- Legal or institutional obligations for training provision

The survey also included a limited number of open-ended questions to capture examples of good practice and challenges. Twenty complete responses were analysed using descriptive statistics for quantitative data and thematic coding for textual responses.

# Systematic document analysis

A systematic content analysis was conducted on 31 publicly available National Cybersecurity Strategies (NCSS) from selected European countries, identified via the ENISA NCSS Interactive Map. Documents were examined for:

- Recognition of healthcare as critical infrastructure
- Explicit references to nurses or nursing staff
- Provisions for healthcare personnel training in cybersecurity
- Publication year
- Inclusion of operational continuity plans ("Plan B")

This structured analysis facilitated cross-country comparison of policy focus, gaps, and exemplary approaches.

Findings from both data sources were combined to provide a comprehensive overview of nurse involvement in cybersecurity governance.

# **Ethical considerations**

This research did not involve the collection or analysis

of individual-level health data or any personal identifiers. All data were obtained from officially recognised professional nursing associations acting as representatives of their national constituencies. The study protocol underwent internal review and approval by the executive leadership of the European Federation of Nurses Associations (EFN). All participants received clear information regarding the study's purpose, scope, and data usage, ensuring transparency and voluntary participation.

#### Limitations

This study has several important limitations that should be considered when interpreting the findings. First, the data were collected through self-reporting by national nursing associations, which may reflect organisational knowledge and perspectives rather than comprehensive or system-wide evidence. This may introduce a bias, as the responses represent the views of professional bodies rather than all stakeholders involved in cybersecurity governance within healthcare systems.

Second, there is variability in how key terms such as "cybersecurity plan" or "mandatory training" are understood and implemented across different countries. This lack of standardisation can affect the comparability of data and may obscure nuanced differences between national strategies and practices.

Third, while the survey achieved responses from twenty countries, several EU Member States and associated countries were not represented. This incomplete geographic coverage limits the generalisability of the results to the entire European region.

The study did not include corroborating data from other relevant stakeholders such as ministries of health, IT departments, or hospital administrators. The absence of such triangulation restricts the ability to cross-validate findings and to build a more holistic understanding of cybersecurity governance in healthcare.

Despite these limitations, the study offers valuable insights into patterns of nurse involvement, preparedness, and policy fragmentation across Europe. These insights provide a solid foundation for informing policy discussions and identifying priorities for future research.

## **Results**

From the 35 National Nurses' Associations (NNAs) contacted within the EFN network, 20 completed the survey fully and provided data suitable for analysis. These responses represent a wide geographic and health system diversity, covering countries from Northern, Southern, Eastern, and Western Europe, as well as EU and non-EU members. Countries included are Ireland, Estonia, Germany, Netherlands, Denmark, Iceland, Austria, Norway, Portugal, Switzerland, Czech Republic, Sweden, Italy, Malta, Cyprus, Bulgaria, Spain, France, Belgium, and Poland.

The survey captured multiple dimensions of cybersecurity preparedness, nurse involvement, and training availability, allowing a comprehensive cross-national comparison (see Table 1).

Table 1: Detailed EFN survey responses by country.

Country	National Plan	Regional Plan	Local Plan	Nurse Involvement	Mandatory Training
Austria	Yes	No	Yes	Yes	No
Belgium	Yes	Yes	Yes	No	No
Bulgaria	No	No	No	No	No
Cyprus	No	No	No	No	No
Czech Republic	Yes	Yes	Yes	No	No
Denmark	Yes	Yes	Yes	No	Yes
Estonia	Yes	Yes	Yes	No	Yes
France	Yes	No	Yes	Yes	Yes
Germany	Yes	Yes	Yes	Yes	No
Iceland	Yes	No	Yes	Yes	No
Ireland	Yes	Yes	Yes	Yes	Yes
Italy	Yes	No	Yes	Yes	No
Malta	Yes	No	Yes	Yes	Yes
Netherlands	Yes	Yes	Yes	Yes	No
Norway	Yes	Yes	Yes	No	Yes
Poland	Yes	No	No	No	No
Portugal	No	No	No	No	No
Spain	Yes	Yes	Yes	No	No
Sweden	Yes	No	No	No	No
Switzerland	No	No	No	No	No

# Presence of cybersecurity strategies

Among the 20 countries surveyed, 16 (80%) confirmed the existence of a national cybersecurity strategy or equivalent legal framework covering the healthcare sector. However, the adoption of cybersecurity strategies at regional and local (hospital) levels was markedly less consistent, with only 6 (30%) and 10 (50%) countries respectively reporting such plans (Figure 1).

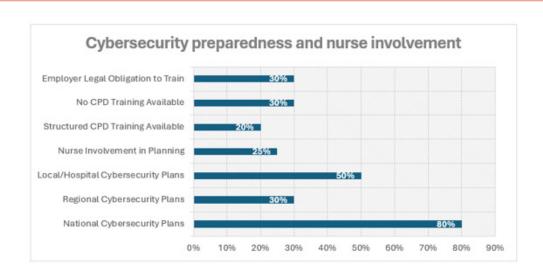


Figure 1: Cybersecurity preparedness and nurse involvement.

Notably, countries with decentralized health systems, such as Germany and Denmark, more frequently reported regional strategies, but even here the legal binding nature and visibility of these strategies varied. At the hospital level, some countries like Iceland and Estonia demonstrated strong leadership, with Iceland's Landspitali hospital developing a nurse-led cybersecurity plan and Estonia mandating national digital security standards across all healthcare institutions.

Conversely, countries such as Portugal, Cyprus, Bulgaria, and Switzerland reported little or no formal cybersecurity planning at sub-national levels, indicating potential vulnerabilities in operational readiness.

A striking finding was the low degree of formal nurse involvement in cybersecurity governance. Only 5 of the 20 countries (25%) reported structured or formal participation of nurses in cybersecurity planning processes. Examples include Iceland, where nurses authored the hospital cybersecurity plan; Austria and Malta, where nurses participate in working groups or reporting mechanisms; and Germany and the Netherlands, where involvement tends to be informal and limited to nurses with additional informatics or managerial roles.

The remaining 75% of countries either reported no nurse involvement or only informal and situational consultation, with cybersecurity governance largely led by IT or administrative departments. This siloing between clinical staff and cybersecurity decision-making poses risks to operational resilience, given the frontline role nurses play during cyber incidents.

Regarding education and training, only 4 countries (20%) provide structured and mandatory cybersecurity training for

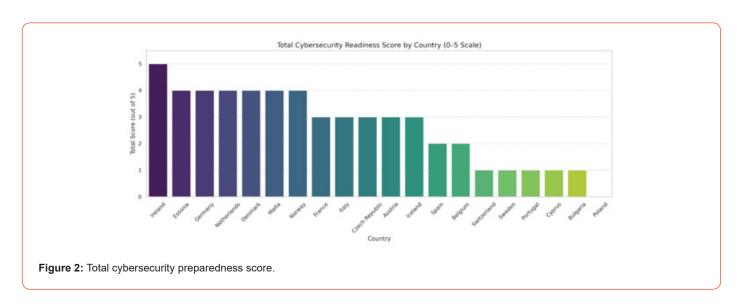
nurses. Ireland, for example, introduced mandatory training after the 2021 HSE cyberattack, while Norway and Denmark require e-learning or participation in national awareness campaigns. Half of the countries offer training sporadically at institutional levels, with formats ranging from voluntary e-learning modules to post-incident briefings. The remaining 30% reported no cybersecurity training opportunities for nursing staff, often perceiving cybersecurity as outside the clinical scope.

Legal obligations mandating employers to provide cybersecurity training exist in only 6 countries (30%), commonly embedded within broader national digital health strategies, GDPR policies, or occupational safety regulations. Many countries lack explicit legal frameworks, resulting in uneven and often voluntary training availability.

## Total cybersecurity preparedness score

To provide a comparative snapshot, countries were scored on five indicators: presence of national, regional, local plans, nurse involvement, and mandatory training, yielding a maximum score of 5. Ireland achieved the highest score of 5, reflecting comprehensive national planning, nurse engagement, and mandatory training. Estonia, Germany, the Netherlands, Denmark, and Malta followed closely with scores of 4.

At the lower end, countries such as Cyprus, Bulgaria, and Poland scored 0 or 1, indicating substantial gaps in cybersecurity preparedness and nurse inclusion. This scoring highlights the disparity in readiness across Europe and underscores the uneven integration of frontline nursing staff in cybersecurity governance (see Figure 2).



# Bibliographic analysis of national cybersecurity strategies (NCSS)

The review of 31 NCSS documents showed that healthcare is widely recognised as critical infrastructure in 26 countries. Yet, none explicitly mention nurses, reflecting a major oversight given

nurses' frontline role in patient care continuity during cyber incidents.

Education or training initiatives specific to healthcare personnel appear in only a few countries, notably Estonia, Slovenia, and Ireland. Operational continuity plans, or "Plan B" strategies,

designed to maintain healthcare services amid cyber disruptions, are found only in Estonia, Slovenia, and the UK.

Many strategies date from 2015 to 2023, with most

updated within the last five years, but a systemic lack of nursing representation and sector-specific resilience planning persists. This gap between policy rhetoric and operational integration represents a critical challenge for Europe's cyber health security (see Table 2).

Table 2: National cybersecurity strategies.

Country	Healthcare Mentioned	Nurses Mentioned	Education for Healthcare / Staff	NCSS Year	Plan B (Continuity Strategy)
Austria	Yes	No	General awareness and education	2021	No
Belgium	Yes	No	General education and training	2021	No
Croatia	No	No	None	2015	No
Cyprus	No	No	None	2020	No
Czech Republic	Yes	No	General education, no healthcare focus	2021	No
Denmark	Yes	No	Campaigns and training including healthcare	2022	No
Estonia	Yes	No	Training targeting healthcare workers	2019	Yes
Finland	Yes	No	Cross-sectoral competencies, incl. healthcare	2019	No
France	Yes	No	None	2021	No
Germany	Yes	No	General campaigns, not specific to healthcare	2021	No
Greece	Yes	No	Sector-specific training, incl. health- care	2020	No
Hungary	No	No	General education	2018	No
Iceland	Yes	No	Public sector training including healthcare	2022	No
Ireland	Yes	No	Healthcare-specific education post- HSE attack	2020	Partially (HSE re- sponse)
Italy	Yes	No	Education for sectoral stakeholders	2022	No
Latvia	Yes	No	Cybersecurity workforce needed, no healthcare	2023	No
Lithuania	Yes	No	Capacity building across sectors	2021	No
Luxembourg	Yes	No	Training for critical infrastructure sectors	2021	No
Malta	Occasionally	No	General awareness, no sector focus	2016	No
Netherlands	Yes	No	Sector-wide training, healthcare not detailed	2018	No
Norway	Yes	No	Capacity building across public sector	2019	No
Poland	Yes	No	Capacity building, no sector-specific actions	2019	No
Portugal	Yes	No	Capacity development, healthcare not specified	2019	No
Romania	Yes	No	Education framework, no healthcare detail	2022	No
Slovakia	Yes	No	Educational goals, no healthcare focus	2021	No
Slovenia	Yes	No	Training and exercises for healthcare	2022	Yes
Sweden	Yes	No	General resilience, no specific edu- cation	2017	No
Switzerland	Yes	No	Knowledge and skills across all sectors	2018	No
United Kingdom	Yes	No	Digital skills training in NHS	2016	Partially (NHS Digital and NCSC)

## **Discussion**

The findings from the EFN survey and the analysis of National Cybersecurity Strategies (NCSS) reveal a significant and persistent gap between European cybersecurity policy frameworks and their practical application within healthcare systems. While most EU Member States have adopted national cybersecurity plans recognizing healthcare as critical infrastructure [19,20], this recognition rarely translates into concrete operational strategies at regional, local, and clinical levels. The EFN survey found that only 35% of countries reported regional cybersecurity plans, and merely 50% indicated the existence of hospital-level protocols, reflecting the fragmented nature of cyber resilience within health services [4,20].

This gap between policy and practice poses serious risks. Frontline healthcare workers, especially nurses, play a pivotal role in maintaining care continuity during cyber incidents. Nurses operate at the intersection of digital systems and patient care, often required to improvise workflows and revert to manual processes when technology fails [9,10]. Yet, despite their central role, nurses remain largely excluded from cybersecurity planning, training, and governance. Only 25% of surveyed countries involve nurses formally in cybersecurity planning, and structured training targeted specifically at nurses exists in only 20% of the cases [4,11].

The bibliographic analysis of 31 NCSS documents confirms this exclusion at a strategic level: while healthcare is almost universally mentioned as critical, none explicitly recognize nurses or nursing staff as integral to cybersecurity preparedness or response [14,19]. Only a handful of countries, such as Estonia, Ireland, and Slovenia, include provisions for healthcare staff training or continuity planning, and even these lack explicit inclusion of nurses (Muzhanova et al., 2024) [20]. This omission represents a missed opportunity to leverage the largest and most patient-facing health workforce for digital resilience.

Real-world case studies highlight the consequences of this oversight. The 2021 ransomware attack on Ireland's Health Service Executive disrupted acute care services extensively. Nurses were essential in developing and executing manual workaround procedures, from paper documentation to medication tracking, ensuring patient care continuity despite system failures [14]. However, these efforts were often ad hoc and unsupported by formal training or institutional protocols, underscoring the need for systematic inclusion of nurses in cybersecurity preparedness.

Beyond operational considerations, this exclusion reflects a deeper structural challenge. Cybersecurity in healthcare is frequently conceptualized as a technical issue managed by IT departments and external consultants, marginalizing clinical staff and underestimating the complexity of clinical workflows [21]. The concept of "human-centric" cybersecurity, advocated by Salminen & Hossain [15] and Zojer [16], stresses the integration of behavioural, social, and ethical dimensions into cyber resilience strategies, with nurses positioned as key stakeholders due to their frontline roles and holistic understanding of care systems.

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The European Federation of Nurses (EFN) has been at the forefront of advocating for the formal recognition of nurses in cybersecurity governance. EFN's 2025 reports and policy statements emphasize the necessity of tailored capacity building, interdisciplinary collaboration, and empowering nurses as active contributors to digital resilience [4,14]. These calls align with the European Commission's Cybersecurity Action Plan for Hospitals and Healthcare Providers [6], which introduces a Cybersecurity Support Centre for Healthcare and funding for capacity building but stops short of explicitly including nurses as central actors [3].

Effective cybersecurity preparedness requires robust education and training programs for healthcare professionals, particularly nurses. The survey revealed that where training exists, it is often generic, IT-led, and disconnected from clinical realities, limiting its impact [17]. The WHO's Health Workforce Resilience framework similarly identifies inadequate digital skills training as a barrier to frontline readiness and recommends embedding cybersecurity competencies within pre-licensure and continuing professional development (CPD) curricula [22].

Some countries have made strides in integrating nurses into cyber preparedness activities. For example, Estonia's national campaign "Cyber Hygiene for Health Professionals" mandates role-specific training for nurses and includes them in incident response plans (Muzhanova et al., 2024). Denmark's Region Midtjylland involves nurses in live cyber simulations, resulting in improved coordination and patient-centred crisis management [23]. However, such examples remain the exception rather than the rule, with many regions, especially in Southern and Eastern Europe, relying on voluntary or ad hoc training initiatives [4].

Economic analyses also support investing in nurse-inclusive cybersecurity strategies. Cyberattacks cause substantial financial losses due to operational disruptions, delayed care, and increased administrative burden. Nurses' ability to rapidly adapt workflows and implement fallback procedures mitigates these costs [24]. Pears & Konstantinidis [17] demonstrate through economic modelling that integrated training and preparedness can reduce recovery time by up to 50%, lowering both direct and indirect costs associated with cyber incidents.

The institutional silos separating IT and clinical functions hinder the development of resilient health systems. Closing this gap demands stronger collaboration between nursing organisations, cybersecurity agencies, and policymakers. Nurse associations' political visibility and legal frameworks enabling their engagement in digital health governance vary across Member States, influencing their capacity to shape policy [25,26]. Enhanced inclusion mechanisms, potentially through the European Health Data Space (EHDS) and the NIS2 Directive, could standardize nurse involvement across the EU [3].

Cybersecurity in healthcare must evolve from a technical challenge into an integrated organisational responsibility. Nurses, as the backbone of patient care, must be empowered through formal inclusion in governance, tailored education, and operational

planning. Developing a nurse-informed "Plan B" for cyber crises, encompassing preparedness standards, fallback drills, and ethical protocols, is imperative for safeguarding patient safety and healthcare system resilience. The European Commission's forthcoming actions and EFN's advocacy provide a timely foundation for this transition, promising a more secure, resilient, and patient-centred digital health future for Europe.

To close this gap, the EU must move toward a clericalized model of cybersecurity preparedness. A dedicated "Plan B" framework, codeveloped with nurses and other frontline actors, could transform digital risk governance in healthcare.

Such a plan should include:

- Minimum preparedness standards for hospitals and community care
- Mandatory fallback drills involving all staff, not just IT
- Integrated CPD programs with case-based cyber failure scenarios
- Clear ethical protocols for clinical decision-making during outages

This would bring digital preparedness in line with the ethical, operational, and organisational standards demanded by modern care environments. It would also fulfil the objectives of ENISA's 2025 Cybersecurity Action Plan and the WHO's global recommendations.

Ultimately, the survey's findings reinforce a simple reality: cybersecurity cannot remain the domain of IT departments alone. It must become an integrated organisational function, embedded in the culture, practice, and education of all healthcare workers. Nurses, given their scope of responsibility and digital exposure, are essential to this transition.

# **Policy Implications and Conclusion**

The findings of this study underscore a critical reality: policy mandates alone are insufficient to achieve robust cybersecurity resilience in European healthcare systems. Without the embedded participation of clinical staff, particularly nurses, cybersecurity policies risk remaining theoretical frameworks, detached from the operational realities they intend to safeguard.

Professional nursing organizations, such as the European Federation of Nurses Associations (EFN), hold a unique intermediary position between high-level policymakers and frontline healthcare workers. EFN has consistently advocated for the integration of digital competencies into nursing continuing professional development (CPD) and for a formal role of nurses in shaping health security strategies [4,14]. However, as highlighted by Arabi et al. [25], nurses' capacity to influence policy is closely linked to their political visibility and the governance frameworks within healthcare systems. Member States with strong nursing unions and well-established regulatory bodies, like Finland and Sweden, demonstrate greater nursing participation in digital health policymaking compared to countries were nursing lacks formal

political representation.

Excluding nurses from cybersecurity preparedness not only compromises operational efficiency but also generates significant economic costs. Cyberattacks impose direct financial burdens, including system recovery expenses and regulatory penalties, alongside indirect losses due to cancelled procedures, delayed diagnoses, and increased staff burnout. Studies from the UK and Germany estimate that each hour of digital downtime costs hospitals between €40,000 and €90,000, with nurses playing a central role in mitigating these costs through workflow adaptation and manual processes [24]. Economic modelling indicates that investing in structured training, fallback drills, and inclusive planning can reduce mean recovery time by 35–50% in large hospital systems, significantly lowering post-incident costs [17].

Simulation-based preparedness has emerged as a gold standard for building resilience. While ENISA's biennial "Cyber Europe" exercises involve broad governmental and IT sector participation, the clinical workforce, especially nurses, remains underrepresented. Evidence from Denmark's Region Midtjylland demonstrates that including nurses in live cyber simulations enhances institutional coordination, accelerates recovery, and fosters more patient-centred responses during crises [23]. Scaling such initiatives EU-wide necessitates dedicated funding and legal mandates but promises substantial improvements in healthcare cybersecurity resilience.

The EFN survey indicates that European healthcare cybersecurity is at a critical juncture. Policy frameworks and technological investments continue to evolve, yet they remain fragile without grounding in clinical practice and workforce realities. Nurses are the connective tissue between digital systems and patient care. Their meaningful inclusion in policy development, training programs, and operational governance is essential to achieving sustainable digital health resilience.

Urgent structural reforms are required to reposition cybersecurity as a shared clinical responsibility. A nurse-informed "Plan B" framework should include minimum preparedness standards, mandatory fallback drills involving all clinical staff, integrated CPD programs featuring realistic cyber failure scenarios, and clear ethical protocols guiding clinical decision-making during digital disruptions. Such measures would align cybersecurity with the ethical, operational, and organizational demands of modern healthcare, fulfilling objectives outlined in the ENISA 2025 Cybersecurity Action Plan and the WHO's Health Workforce Resilience framework.

To ensure that nurses are not merely passive technology users but active resilience partners, the European Commission should consider the following policy actions:

1) Amend implementation guidelines under the NIS2 Directive to mandate structured involvement of frontline clinical professionals, starting with nurses, in cybersecurity governance.

- 2) Require Member States to designate nursing representatives in hospital and regional digital crisis management teams.
- 3) Link eligibility for EU funding (e.g., Digital Europe, Recovery and Resilience Facility, Horizon Europe) to nurse-led cybersecurity simulations and fallback preparedness activities.
- 4) Establish an EU-funded "Plan B" contingency framework co-developed with frontline healthcare workers, including templates for manual workflows, role-shift protocols during digital collapse, and sector-specific fallback playbooks hosted by ENISA.
- 5) Declare cybersecurity CPD for health professionals a legal right and employer obligation, supported by a verifiable European Cybersecurity Passport system.
- 6) Prioritize targeted support and capacity-building for Member States with low readiness scores, ensuring solidarity based on need.
- 7) Promote nurses' engagement and co-creation in the digital health transition by ensuring their inclusion in governance structures, providing funding for nursing involvement in digital transformation programs, and supporting research into nurse-driven cybersecurity innovation [27-42].

The exclusion of nurses from cybersecurity governance represents a critical vulnerability in European healthcare systems. This study demonstrates that without their formal inclusion, even the most comprehensive policies will fail in practice. Empowering nurses through structural inclusion, targeted training, and participatory governance is not only a policy imperative but a prerequisite for safeguarding patient safety and healthcare continuity in an increasingly digital future.

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#### **Conflict of Interest**

No conflict of interest.

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